

Kennedys

# International Arbitration

An integrated global team of leading arbitration  
specialists

2026

Kennedys



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# International arbitration at Kennedys

Our teams are strategically located across our 77 offices and associated offices, covering the world's main arbitration hubs in the UK and Europe, the Middle East, Asia Pacific, and the Americas. This means we can give local advice with the insight of our global network.

## Delivering innovative strategies and a seamless service

We have extensive experience of conducting cases across all sectors on an ad hoc basis or under different institutional rules in all significant forums, both representing clients and also sitting as arbitrators and board members in some of the world's preeminent arbitral centres.

We also assist with proceedings in local courts to enforce arbitral awards and we regularly obtain and defend against interim remedies, including worldwide freezing injunctions, Chabra injunctions and proprietary injunctions.



**77 offices**

associations and cooperations  
around the world



**2,900+ people**

currently making a difference  
to our clients



**20 countries**

in which we have an office

## Complex and strategically significant arbitrations

We bring deep experience representing clients in international commercial arbitration, investment treaty arbitration and multi-jurisdictional disputes.

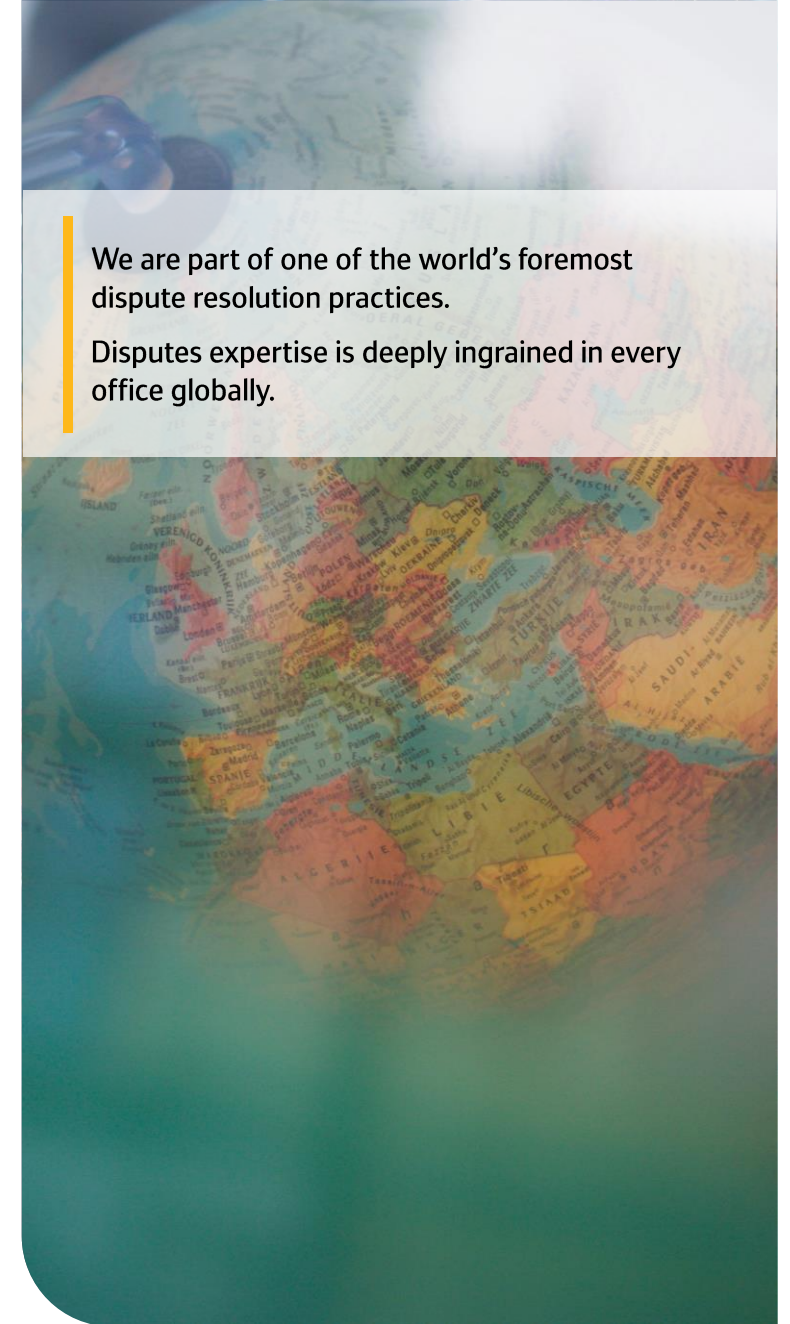
We routinely represent multinational companies, investors, State-owned entities, and States in complex, high value international arbitration and enforcement proceedings around the world - those that cross borders, cultures, jurisdictions, political structures, and treaties.

Our lawyers are also regularly appointed arbitrators and can thus give tailored advice that takes into account the manner in which a dispute will be decided.

As one of the world's pre-eminent insurance firms, we also act for insurers and reinsurers in arbitral disputes under their insurance policies and in defence of claims against their insureds. We are global leaders in Bermuda Form arbitration, our impressive team, based notably in London, Bermuda and the United States, has been instructed on matters since the policy was introduced in 1985.

We are part of one of the world's foremost dispute resolution practices.

Disputes expertise is deeply ingrained in every office globally.





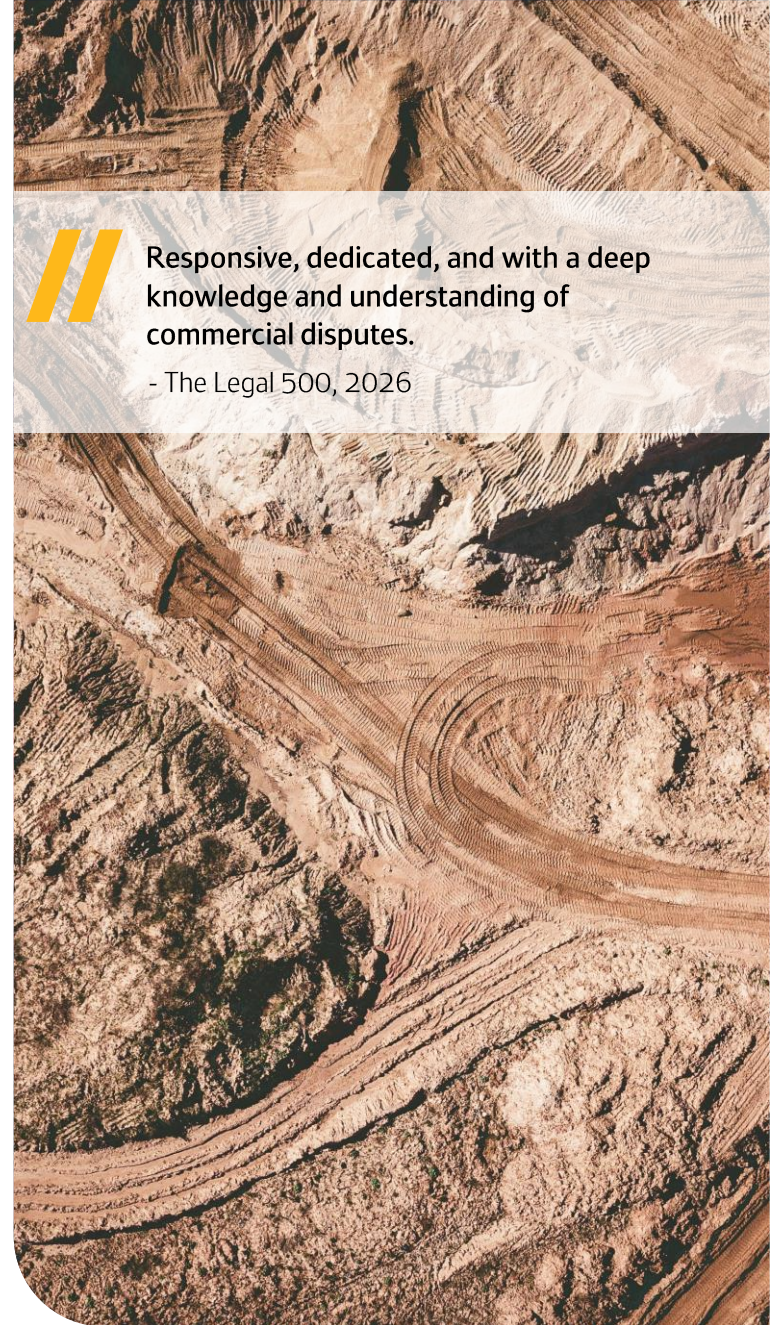
# Energy and mining

Our global energy team has recognised expertise for handling high value and complex international arbitrations in the energy and mining sectors. We have diverse expertise that spans nuclear, natural resources, wind, oil and gas, mining and commodities, water and utilities, among many others.

We represent major energy companies throughout the world in both commercial and investment arbitration and handle the market's most significant claims for energy insurers and (re)insurers.

## Work highlights from across the globe

- Representing a West African State in treaty arbitration regarding a mining license with several hundred millions of dollars in dispute before the Permanent Court of Arbitration against a Swiss investor.
- Representing a European oil and gas production company in ICC arbitration proceedings with US\$7 billion in dispute, against another European oil and gas company in relation to a long-term gas contract.
- Representing a Pan-African mining services company in ICC arbitration proceedings against a global mining major relating to a dispute at a gold mine in West Africa.
- Representing a US major oil company in ICC mediation proceedings against a Central African state regarding tax issues linked to the application of its concessions.
- Represented an Estonian oil trader in an LCIA arbitration over a multimillion-dollar breach of contracts, involving issues of sanctions and concealment of assets by the debtor.
- Acting in an LCIA arbitration in relation to a claim for debt arising out of a sales contract of oil cargo.
- Representing Albania in an arbitration against a Chinese party with US\$800 million in dispute relation to the largest onshore oilfield in Europe.
- Representing excess carrier in insurance coverage arbitration arising from bodily injury, wrongful death, and property damage claims resulting from the Deepwater Horizon oil rig explosion.
- Successfully obtaining a US\$ 650 million award for a European oil and gas company against a North-African company regarding investments in the US and defending the award in set aside proceedings before the English courts.
- Defending reinsurers in an ARIAS arbitration brought by their reinsured following its indemnification of a contingent business interruption claim presented by a petrochemical manufacturer based in the Netherlands following damage to the plant.
- Acting for reinsurers in their successful pursuit of negative declaratory proceedings via multiple Greek arbitrations concerning contingent business interruption claims brought by a state-owned utility, stemming from plant/machinery breakdown incidents at the premises of its customers.
- Acting in coverage dispute against Chinese cedants in China International Economic and Trade Arbitration (CIETAC) in respect of PD/BI losses arising out of the Tianjin explosion.



**Responsive, dedicated, and with a deep knowledge and understanding of commercial disputes.**

- The Legal 500, 2026



# Construction

Our dedicated team of construction specialists have unrivalled experience in world-wide, high-stakes and technically complex international arbitration.

We represent construction clients at all stages of the supply chain, acting for owners/employers, contractors, sub-contractors, architects, engineers, surveyors, consultants, lenders, investors, government entities and their insurers.

Much of our work involves multi-party disputes which arise from the use of bespoke and standard format construction contracts. We balance global expertise with specialist local knowledge, and act in relation to domestic and international construction projects.

We have conducted construction arbitration cases under all the key international arbitration rules.

## Work highlights from across the globe

- Acting in a US\$350m UNCITRAL arbitration relating to a prominent expressway. This matter is considered to be one of the most significant infrastructure projects in the Middle East.
- Representing a leading international main contractor in relation to both up and down-stream claims in ADCCAC arbitration arising out of a mixed-use hotel/residential/retail development in Abu Dhabi.
- Representing a UAE national oil company and its reinsurers in the pursuit of claims through ICC arbitration for property damage and business interruption losses against contractors responsible for a fire in desulphurisation plant and equipment during 'turnaround' works, resulting in a partial shutdown of a petroleum refinery.
- Acting for a Singaporean developer in SIAC arbitration proceedings for defective works and design against a Hong Kong contractor in relation to a waste to energy power station in Singapore.

- Representing a semi-governmental entity in its capacity as employer in a multibillion AED construction DIAC dispute against a prominent contractor responsible for the development of large development project in Dubai.
- Acting for an UK-based subcontractor in LCIA arbitration proceedings relating to offshore wind farm claims for delay and extensions of time against a Japanese contractor.
- Defending a variations claim regarding the design and construction of nine subsea pipelines and related structures off the coast of Nigeria under the auspices of the UNCITRAL Rules for US\$200 million.
- Representing the main contractor in an ICC arbitration arising from the termination of a civil engineering contract under Omani law as a result of alleged delays to the completion of a water treatment plant.
- Acting in a subrogated recovery and related evidentiary proceedings before the Danish Institute of Arbitration on behalf of co-insurers against the insured's EPC contractor for defective design and construction of a manufacturing and distribution facility.
- Acting for reinsurers in a subrogated arbitration claim under LCIA Rules and Swiss law to recoup sums relating to works on the development of onshore oil field facilities in the Middle East.
- Representing a major French engineering and construction company in arbitration against the national air company of an African State in relation to the construction of an airport.
- Acting for a multinational water desalination engineering company before the LCIA in a US\$45 million arbitration claim relating to delays, EoT applications, and the validity of liquidated damages provisions under an English law governed EPC contract for the construction of a water desalination plant in Muscat, Oman.

**Kennedys has provided construction advice for over 40 years.**



**The construction team is highly skilled in dealing with the issues we come across in complex cases.**

- The Legal 500, 2026

# Marine

We have a multinational market-leading marine team offering comprehensive and specialist advice on a wide range of international disputes, including those in the world's main shipping and trade hubs.

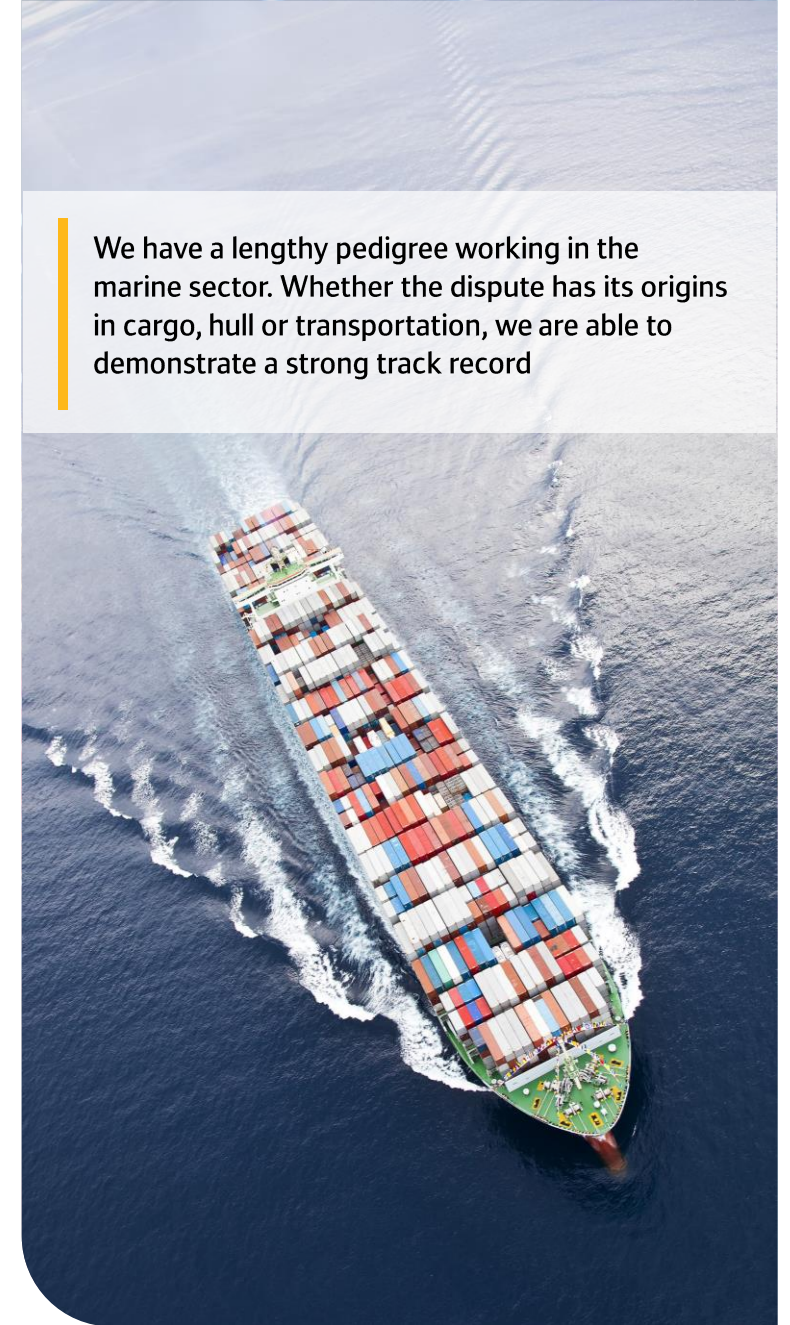
We frequently represent our international clients in all procedural forums, including the London Maritime Arbitrators Association (LMAA) and the Singapore Chamber of Maritime Arbitration (SCMA).

Our client-base includes shipowners, shipyards, charterers, logistics providers, marine insurers and (re)insurers and P&I clubs.

## Work highlights from across the globe

- Acting for Gunvor Singapore Pte Ltd in a US\$150million LCIA arbitration relating to breach of a Master LNG Sales and Purchase Agreement.
- Acting for charterers in multiple arbitration and court proceedings in London, Singapore, Mauritius, Indonesia and the US in disputes arising from the loading of an Indonesian nickel ore cargo and the vessel's 15-month detention in Indonesia following the implementation of a government restriction on the export of the cargo.
- Representing a global insurer in an LCIA / LMAA claim for damage to cargo tanks of three fleets of vessels following paint works.
- Acting in an ICC arbitration in respect of a claim concerning negligent design of a racing yacht which led to the death of a yachtsman.
- Representing cargo insurers of importers of petroleum products seeking an insurance indemnity related to an alleged misappropriation claim in a Paris Maritime Arbitration Chamber (CAMP (Chambre Arbitrale Maritime de Paris)) arbitration.
- Advising in an LCIA dispute with a major Asian state own energy trading company relating to the failure to deliver shipments of LNG cargo under a long-term LNG supply contract.
- Advising Pan Ocean in relation to two London Arbitrations arising out of a breach of Russian Sanctions by the Vessel's Managers.
- Representing the US Commodities Group in an SIAC arbitration in relation to a sale contract dispute due to a stow collapse during a voyage from India to the US.
- Representing an Eastern European claimant in LMAA proceedings following a charter of a vessel and various incidences of alleged misconduct on the part of the vessel owners.

**We have a lengthy pedigree working in the marine sector. Whether the dispute has its origins in cargo, hull or transportation, we are able to demonstrate a strong track record**





# Commercial arbitration

We act for leading global companies across all sectors under the rules of the major arbitral forms on a wide range of strategically significant arbitrations.

We can quickly assemble cross-practice teams that work seamlessly to solve our clients' most complex problems and react to new challenges, wherever and whenever they arise.

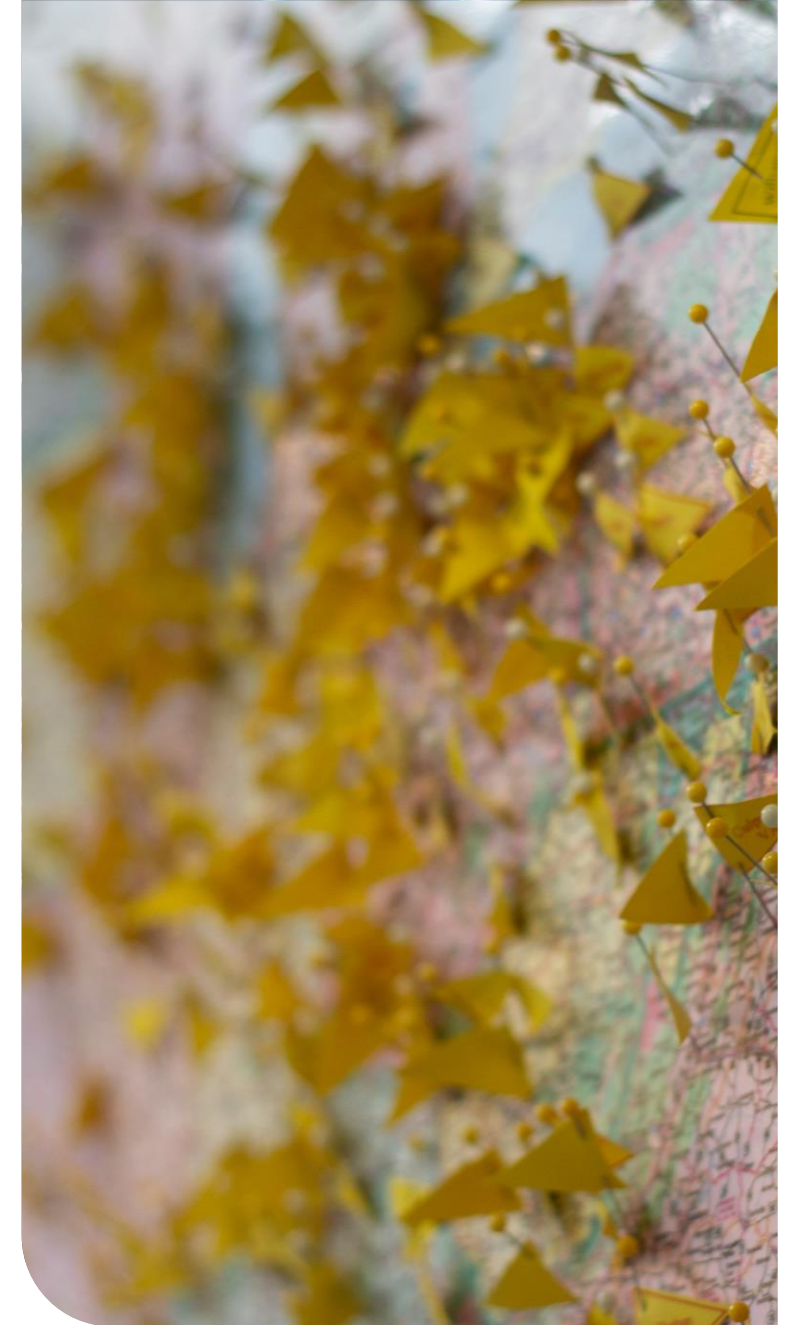
## Work highlights from across the globe

- Successfully representing a major pharmaceutical company in an ICC arbitration against an African life sciences company regarding the manufacture and distribution of products.
- Representing an African telecoms company in an LCIA arbitration seated in Cameroon with US\$300m at stake against a major African company relating to a shareholder dispute.
- Representing a French automotive parts manufacturer in arbitration against an Eastern European supplier, relating to the supply of defective and potentially dangerous automotive components.
- Representing a chemicals manufacturing company in a post-M&A arbitration with a supplier in relation to defective parts supplied in the aviation industry and accompanying allegations of fraud.
- Representing a major US / European chemical company in ad hoc arbitration under the UNCITRAL rules against a joint venture partner in relation to the operation of a major European chemicals plant.
- Collaboration in establishing the Kigali International Arbitration Centre (KIAC) in Rwanda in 2012 and participation on KIAC's Board and Executive Committee.
- Acting for claimant in an AAA arbitration seated in New York relating to the repudiatory breach of an aircraft leasing agreement.
- Acting in relation to a shareholder dispute in an ICC arbitration seated in Hong Kong.
- Acting under AAA rules in relation to fees and benefits owed under a consulting agreement relating to the import, modification, and sale of electrified commercial vehicles.
- Advising a US conglomerate and its European subsidiaries on a multi-million-pound dispute and London seated arbitration arising from the supply to it of a defective PVC manufacturing plant in an Eastern European country.



**A stellar commercial disputes offering that can go toe-to-toe with any of the magic circle.**

- The Legal 500, 2026



# Investment arbitration & political risk

## Investment protection at all stages of the project

We help our clients navigate complex legal, cultural and political landscapes. We have a broad experience advising clients on investments across the globe and can ensure that investments are structured so as to benefit from the best available protection, such as through investment treaties or by negotiating the right dispute clauses in their contractual arrangements.

## Investor-State disputes

Where a dispute does arise, we specialise in cross-border, multi-jurisdictional and complex cases representing both States and investors in major investment arbitrations and mediations under bilateral and multilateral investment treaties. Having widely represented both States and investors, we can mobilise our insight into the issues at play to achieve the best possible outcome for our clients.

## Political risk and trade credit

Linked to such international investments, we are leaders in advising insurers and reinsurers on the adjustment and defence of claims under all types of political risk and credit policies. We also advise our clients on the pursuit of subrogated recoveries following the payment of claims and have substantial experience of advising political risk and trade credit insurers and reinsurers on compliance with international financial and trade sanctions. Our expertise in this area and in the field of investment disputes gives us the grounding to both advise our clients and pursue any disputes required to ensure success.

## Work highlights from across the globe

### Advising our clients on their international investments

- Advising a US state agency on protection issues with regard to its investments in a number of African states.
- Advising a major North American mining company on its dispute resolution and investment protection rights in its investments and negotiations with an African Government.
- Assisting a UK investment company with global investments on its investor protection structuring in regard to a major mining investment in Latin America.

### Representing States in investment disputes

- Acting for the Democratic Republic of Congo in an US\$ 500million+ ICSID arbitration in relation to expropriation claims brought by Ngondo Mining.
- Representing the Republic of Liberia in defence of claims brought by a Swiss company under a bilateral investment treaty in relation to iron ore mining rights; UNCITRAL arbitration in London.
- Representing a South American State in an ICSID arbitration brought under a Bilateral Investment Treaty in relation to the alleged expropriation of a fertilizer factory.
- Representing a central Asian State in UNCITRAL arbitration brought under the Energy Charter Treaty and administered at the Permanent Court of Arbitration in relation to a dispute over a uranium mining licence.
- Representing a Southeast Asian State in relation to claims made under a water concession agreement by a concessionaire. Arbitration was conducted under the UNCITRAL Rules and administered by the Permanent Court of Arbitration.
- Representing a Western African State in a PCA administered arbitration brought by a Swiss investor under a Bilateral Investment Treaty and an Investment Law in relation to the alleged expropriation of a mining licence.

### Representing investors in investor-State disputes

- Successfully pursuing ICC mediation for a major global energy company against a Central African State.
- Representing a French investor in an ICSID arbitration against a European State relating to the expropriation of its investment in the services sector. The arbitration was successful and followed by successful defence of the award in revision and also set aside proceedings.
- Representing an investor in the agricultural sector in LCIA arbitration against a West Asian State.

### Representing insurers in the political risk arena

- Representing political violence insurers with respect to claims arising from the destruction of oil storage facilities during the course of civil unrest in South Sudan.
- Representing political violence and terrorism insurers and reinsurers in relation to numerous claims for forced abandonment and physical damage arising from the conflicts in Iraq, Yemen, Libya and Ukraine.
- Acting for political risk insurers in an ICC arbitration relating to the Mexican hazardous waste sector.



**A strong insurance practice involved in cases of high value and complexity.**

- Legal 500, 2025



# Bermuda Form

Our formidable team - in London, Bermuda and the United States - have been instructed on Bermuda Form matters since the policy was introduced in 1985 and have acted as counsel for Bermuda insurers in many of the very earliest arbitrations arising from the Form.

Kennedys' lawyers have also consulted with many Bermuda Form insurers with regard to a wide variety of significant potential exposures in the areas of environmental, natural disasters, and mass torts involving industries including pharmaceutical, automotive, energy, transportation, medical devices, healthcare and medical devices, among others.

Dispute resolution by means of binding arbitration in London or Bermuda is a common element of the Form. Our offering here is unique; with market leading teams on the ground in Bermuda, London and the United States, we are strategically positioned to handle work in the three integral jurisdictions for Bermuda Form work.

Our global presence means we have an extensive understanding of the local and global issues surrounding Bermuda Form arbitration. We explore issues from a different angle, simplifying the complex and operating as an extension of our clients' business - wherever in the world they operate.

We have a longstanding global relationship with many of the key excess liability insurers who provide standard form insurance out of Bermuda and Europe, who view our team as go to specialists and trusted advisors.

## Work highlights from across the globe

- Advising on multiple multi-million London Bermuda Form coverage arbitrations relating to the opioid's crisis in the US, for various Bermuda insurers against various insureds.
- Acting in an arbitration in relation to glyphosate herbicide and two further cases regarding Dicamba herbicide.
- Obtaining ex parte ASI's in London and coordinating one in Bermuda on the same day, against US corporations for multiple Bermuda insurers under multiple CGL policies to restrain proceedings in the USA in favour of London/ Bermuda arbitration, using the skills of our offices in London, Bermuda and US (NY and FL). The US corporations agreed to dismiss the action in the US as a result.
- Acting for various Bermuda Form insurers in connection with a range of coverage claims for PFAS related liabilities.
- Advising Bermuda Form insurers on coverage in connection with a significant claim involving bodily injury claims relating to the use of a post-operative medical device.
- Representing an insurer in Bermuda arbitration involving complex reinsurance dispute arising from pre-suit settlement of numerous medical malpractice claims due to performance of unapproved experimental spinal procedure on hundreds of patients.
- Representing an insurer in three-week Bermuda arbitration proceeding arising from underlying fraud in the construction of hundreds of homes on the West Coast of the United States.
- Instructed by an insurer on a claim by a medical device manufacturer, arbitrated over issues of expected or intended and consent to settlement.
- Instructed by an insurer on a claim by chemical company arising from class action alleging property damage flowing from the use of chemicals.
- Instructed by a Bermuda insurer on a claim involving coverage for a healthcare institution exposed to huge damages arising from unnecessary cardiac procedures.
- Represented a Bermuda insurer in an arbitration over coverage of a major serial auto products liability claim.
- Represented a Bermuda insurer in an arbitration relating to a large building material loss; addressing issues of misrepresentation/avoidance.
- Represented a Bermuda insurer in an arbitration arising out of disputed coverage for a railroad company following a chemical spill which caused extensive injuries, loss of life and widespread property damage.
- Representing a London insurer in an arbitration arising out of a chemical spill causing alleged property damage and personal injury; addressing issues as to reasonableness of the settlement and coverage.
- Appeal of a majority arbitration award on preliminary issues as to what was the applicable law of the ELP and reinsurance contract on in relation to claims totalling US\$2 billion.



**Excellent team - great technical knowledge and provide fantastic client and professional support.**

- Legal 500, 2025



# Global contacts



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